

# **What Makes a Good Measure?**

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# Learning Objectives

- Construct well-operationalized measures
- Appreciate statistical issues with rates and proportions
- Understand how to balance validity, reliability, and responsiveness to change
- Protect privacy and confidentiality

# Outline

- ***Principles of community health assessment and performance measurement***
- Statistics of rates and proportions
- Balancing validity, reliability, and responsiveness to change
- Exercise
- Privacy and confidentiality

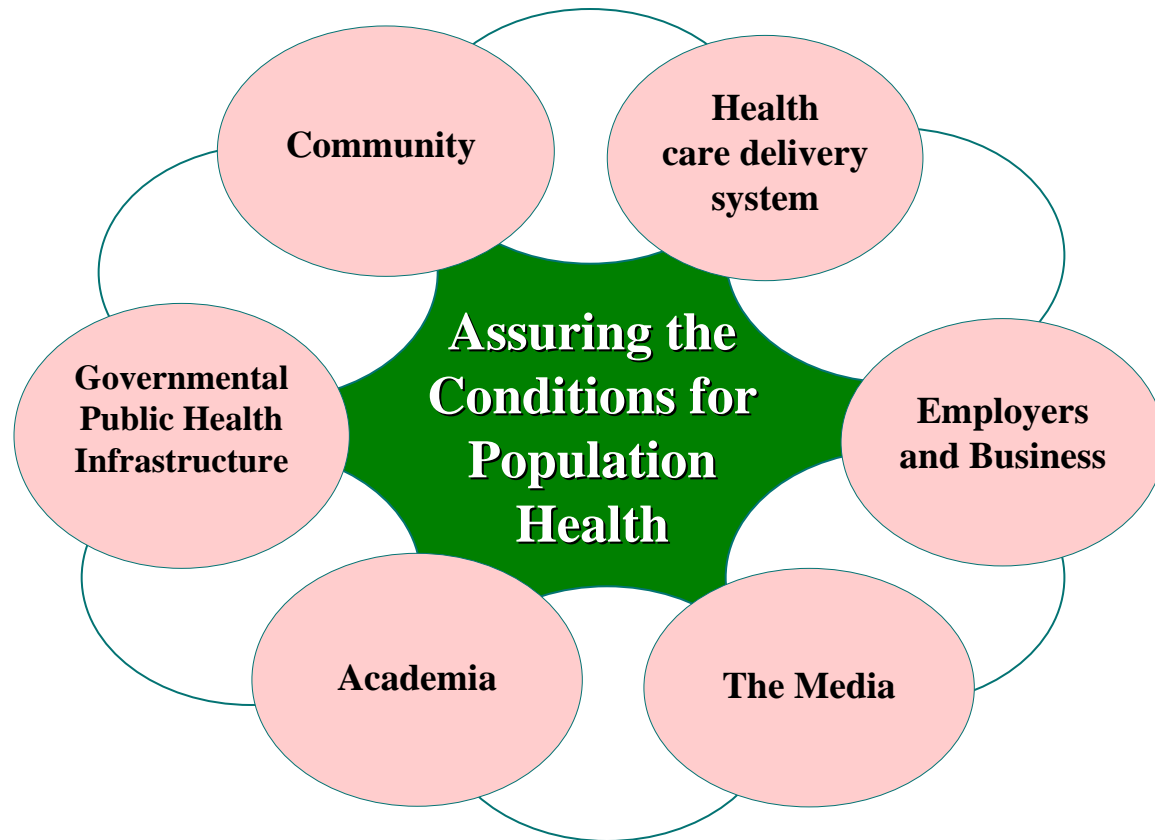
# “Population Health”

- Kindig and Stoddart: The health outcomes of a group of individuals, including the distribution of such outcomes within the group
- Characteristics of the population health perspective
  - Broader array of the determinants of health than in traditional public health
  - Recognition that responsibility for health is diffuse
- Management of population health
  - Systems perspective, partnerships
  - Increasing amounts of public health activities are managed not within but between institutions

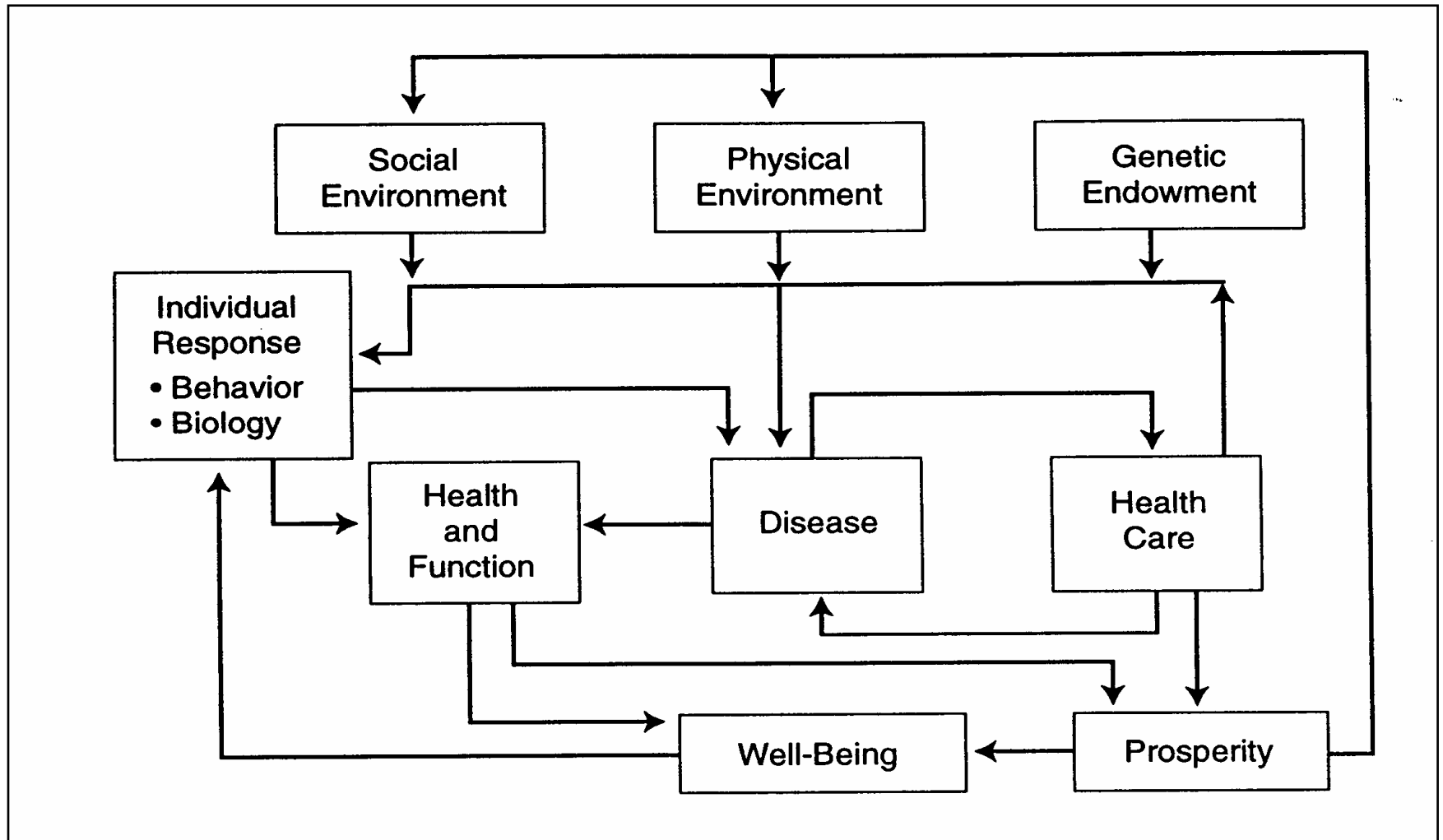
# IOM: *The Future of the Public's Health in the 21<sup>st</sup> Century*

- Public health: What society does collectively to assure the conditions for people to be healthy
- Multiple determinants of health
  - Health of populations and individuals is shaped by a wide range of factors in the social, economic, natural, built, and political environments
  - Health care services and biomedical technologies can generally address only the immediate causes of disease
  - Healthy policies address education, adequate housing, a living wage, clean air, socio-economic inequalities, etc.

# *The Public Health System*



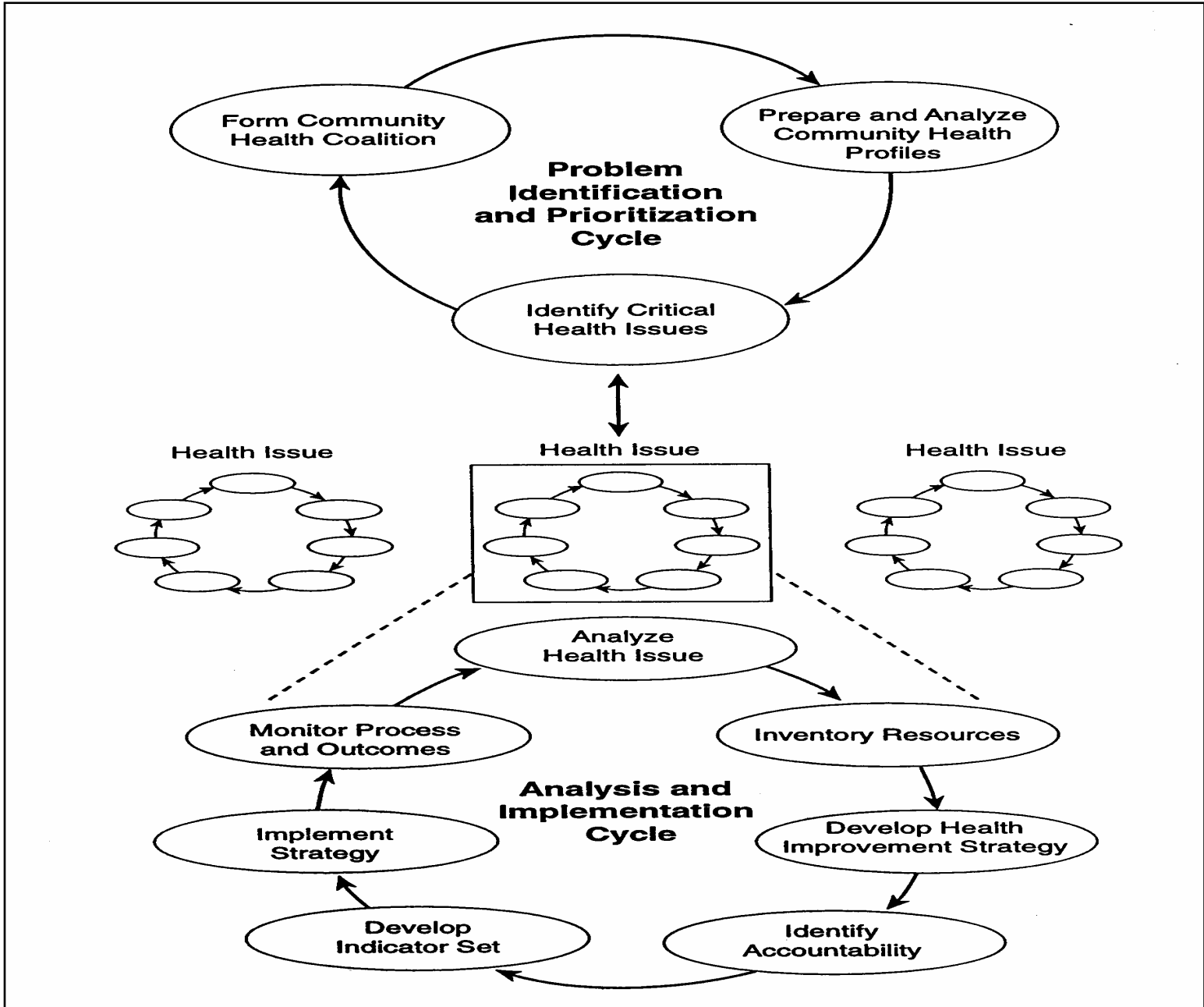
# Evans and Stoddart "Field Model"



# IOM Community Health Improvement Process (CHIP)

*Improving Health in the Community*, IOM, 1997

- **The community's health depends on the interaction of many factors, entities, organizations, and interests in the community**
- **Community health is a *shared responsibility***
  - **Community health assessment**
- **Specific entities in the community must be *accountable* for the actions that they can take to improve community health**
  - **Entity-specific performance measures**



# MAPP: Mobilizing for Action through Planning and Partnerships



# Summary – session 1

- The community's health depends on the interaction of many factors, entities, and organizations in the community
- Community health profiles/assessment
  - summarize the health of a community
  - measure our *shared responsibility*
- Key characteristics
  - a *limited yet comprehensive* set
  - of *coherent* and *significant* indicators
  - that can be *monitored* over time and
  - *disaggregated* to relevant social units

# Summary – session 2

- Performance measures hold specific entities accountable for actions that they can take to improve community health
- Key characteristics
  - Accountable entity identified
  - Balance among structure, process, and outcome measures
  - Evidence-based link between performance and health
  - Validity, reliability, and sensitivity to change

# Outline

- Principles of community health assessment and performance measurement
- ***Statistics of rates and proportions***
- Balancing validity, reliability, and responsiveness to change
- Exercise
- Privacy and confidentiality



# Measurement theory & methods

## Steps for developing measures

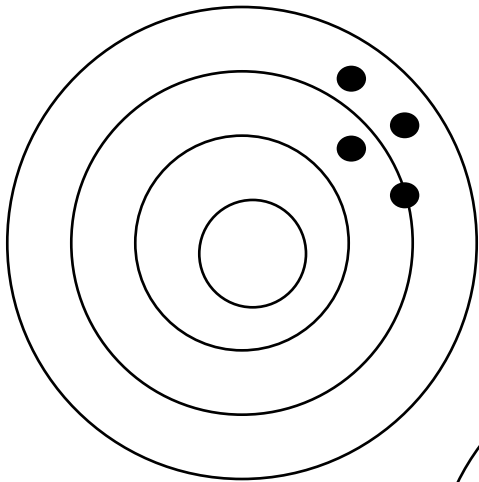
1. Clarify the purpose of measurement
2. Identify the concepts to be measured
3. Identify specific indicators of these concepts
- 4. *Assess validity, reliability, responsiveness to change***



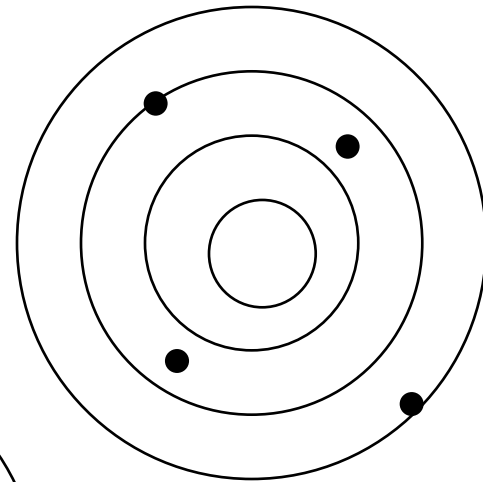
# Assess the proposed measures

- Reliability
  - is the indicator **consistently** measuring the concept?
  - Is measurement error small compared to population variability?
- Validity
  - is the indicator measuring the **right concept**?
- Robustness and responsiveness to change
  - will the indicator change if and only if the concept being measured changes?

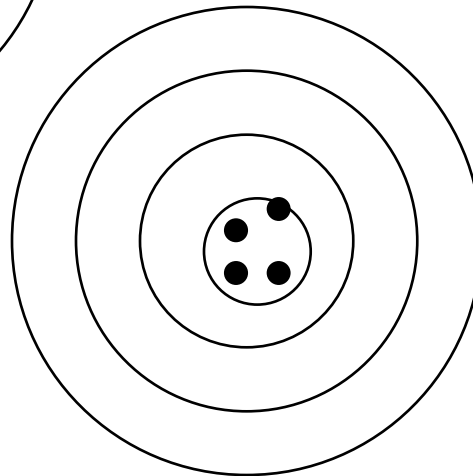
# Reliability and validity



Reliable



Valid



Reliable and valid

# Statistical reliability due to small numbers

- Data systems based on case reports
  - $x$  forms numerator of a rate  $p$ 
    - base population =  $n$
    - E.g. prevalence of condition A per 1,000 or 100,000
    - Stochastic variability of the disease process generates 3, 8, 6, 7 cases per year with  $E(x) = 5$
  - Statistical models:
    - binomial, Poisson, etc.

# Statistical reliability due to small numbers

- Data systems based on case reports
  - $x$  forms numerator of a rate  $p$ 
    - base population =  $n$
  - When  $p$  is small
    - $\text{Var}(x) = np$
    - $\text{Var}(p) = \text{Var}(x/n) = p/n$
  - If expected number of cases ( $np$ ) = 4
    - Std. Dev. =  $\sqrt{4} = 2$
    - 50% increase from 4 to 6 = 1 std. dev.

# Statistical reliability due to small numbers

- Data systems based on case reports
  - $x$  forms numerator of a rate  $p$ ,  
population =  $n$ 
    - When  $p$  is small  $\text{Var}(p) = \text{Var}(x/n) = p/n$
  - Denominator is also important

$x = 4, n = 100 \text{ or } 10,000$		
$x = 4$	$n = 100$	$\text{SD}(p) = \sqrt{0.04/100} = 0.02$
$x = 4$	$n = 10,000$	$\text{SD}(p) = \sqrt{0.0004/10,000} = 0.0002$
$p = 0.04, n = 100 \text{ or } 10,000$		
$p = 0.04$	$n = 100$	$\text{SD}(p) = \sqrt{0.04/100} = 0.02$
$p = 0.04$	$n = 10,000$	$\text{SD}(p) = \sqrt{0.04/10,000} = 0.002$

# Statistical reliability due to small numbers

- Sample data
  - With simple random sampling
    - $\text{Var}(p) = p(1-p)/n$
    - Small sub-sample may be unbalanced with respect to age, race, sex, etc.
  - For complex sampling designs formula is more complicated, but depends similarly on  $n$ 
    - Some small areas may have no sample elements

# Statistical reliability due to small numbers

- Conclusion: variability of public health data is generally inversely proportional to  $n$ 
  - For epidemiologic and demographic rates,  $n$  is the size of the population generating events
    - $n$  cannot be changed
  - For survey data,  $n$  is the sample size in the community (not population size  $N$ )
    - Same  $n$  needed for communities with 5,000 or 5 million inhabitants

# Addressing statistical reliability due to small numbers

- Increase sample size
  - Not possible for record based data
  - Possible but expensive for sample data
- Aggregate data
  - from 3 to 5 previous years
    - May mask changes over time
    - Results are “out of date”
    - For small communities, still may not be enough
  - from adjacent communities
    - May hide meaningful differences among those communities
  - for racial/ethnic groups
    - May mask important health disparities

# Addressing statistical reliability due to small numbers

- Suppress results (counts, rates, averages) based on less than  $x$  observations
  - “Rule of 5” or “Rule of 3”
- Report only counts, not rates or averages
  - Rationale: remind user of lack of precision
  - Users can calculate rate themselves
- Calculate confidence intervals
  - Optional or automatic
  - Interpretation
    - Sampling theory for samples
    - Stochastic process for case reports
- Statistical tests
  - $\chi^2$  test for trend over time
  - $\chi^2$  test for difference in rates between groups

# Outline

- Principles of community health assessment and performance measurement
- Statistics of rates and proportions
- ***Balancing validity, reliability, and responsiveness to change***
- Exercise
- Privacy and confidentiality

# Validity

- Face validity: do the indicators measure the concept we want to measure?
- Real vs. artifactual differences
  - changes in mortality statistics, self-reported health conditions, etc.
  - changes in the social process of measuring health
  - age-standardization, risk adjustment

# Concepts and specific indicators for state Maternal and Child Health Programs

<b><i>Concept</i></b>	<b><i>Specific indicator</i></b>
Insurance coverage	% of children with special health care needs age 0 to 18 whose families have adequate private and/or public insurance to pay for the services they need.
Insurance coverage	% of children without health insurance.
Adequate prenatal care	% of infants born to pregnant women receiving prenatal care beginning in the first trimester.
Immunization coverage	% of 19 to 35 month olds who have received the complete immunization schedule for diphtheria-tetanus-pertussis, polio, measles-mumps-rubella, <i>H. influenza</i> , and hepatitis B before their second birthday.

# HP2010 Leading Health Indicators and possible local data

<b><i>Concept</i></b>	<b><i>Specific indicator</i></b>
Physical activity	% engaging in physical activity (BRFSS)
	Coronary heart disease death rate
Overweight and obesity	% overweight or obese (BRFSS)
	Diabetes death rate
Responsible sexual behavior	Gonorrhea incidence
	Birth rate for girls aged 15-17
Mental health	Suicide rate
	Mental health "not good" days (BRFSS)
Injury and violence	Motor vehicle crash death rate
	Firearm-related death rate
	Reported rape or attempted rape
Environmental quality	Days ozone standards exceeded
	Cases of foodborne pathogens (E. Coli 0157:H7, Salmonella)

# National Diabetes Quality Improvement Alliance

## *Performance measurement set for adult diabetes*

<b>Concept</b>	<b>Measure</b> (per year, denominator = all diabetes patients aged 18-75)
Intensive therapy of hemoglobin A1c	<ul style="list-style-type: none"><li>• % of patients with <math>\geq 1</math> A1c test</li><li>• % of patients with most recent A1c <math>&gt; 9\%</math></li></ul>
Lowering serum cholesterol	<ul style="list-style-type: none"><li>• % of patients with <math>\geq 1</math> LDL-C test</li><li>• % of patients with LDL-C <math>&lt; 130</math> mg/dl</li></ul>
Early detection of ESRD	<ul style="list-style-type: none"><li>• % of patients with <math>\geq 1</math> microalbumin test</li></ul>
Early detection of retinopathy	<ul style="list-style-type: none"><li>• % of patients with standard eye exam (ok in previous year if low risk)</li></ul>
Prevention of foot ulcers/amputations	<ul style="list-style-type: none"><li>• % of patients with foot exam</li></ul>

# Reliability vs. validity

- Use running averages and statistical smoothing
  - example: average infant mortality rate over 3 or 5 years
  - trade timeliness for reliability
- Use proxy measures that reflect trends and differences
  - example: low birth weight rather than infant mortality
  - trade validity for reliability

# Example: Promoting successful birth outcomes

- Example based on *Access to Health Care in America* (IOM, 1993)
- One of five objectives: Promoting successful birth outcomes
- Combination of 4 utilization and outcome indicators

# Example: Promoting successful birth outcomes

- Indicator #1 (utilization measure)
  - Percentage of pregnant women obtaining adequate prenatal care
  - Strength: direct measure of access
  - Weaknesses:
    - Measured by initiation and frequency
      - neither alone sufficiently measures adequacy
        - » nothing on when visits occur, content, continuity
        - » large number could represent a problem
    - more complex indices can be confounded by missing or incomplete data
    - recall problems

# Example: Promoting successful birth outcomes

- Indicator #2 (outcome measure)
  - Infant mortality rate
  - Strengths
    - commonly used measure of access
    - available everywhere from vital statistics
  - Weaknesses
    - provides little information about access barriers
    - rate includes causes of death that cannot be affected by the health care system
    - high variability in infant deaths in some areas

# Example: Promoting successful birth outcomes

- Indicator #3 (outcome measure)
  - Low birthweight rate
    - proportion of infants weighing less than 2500g
  - Specific to adequate prenatal care and access to nutrition services
  - Strengths
    - important predictor of infant survival
    - numerator not as rare, so more stable
  - Weakness
    - timeliness of published data

# Example: Promoting successful birth outcomes

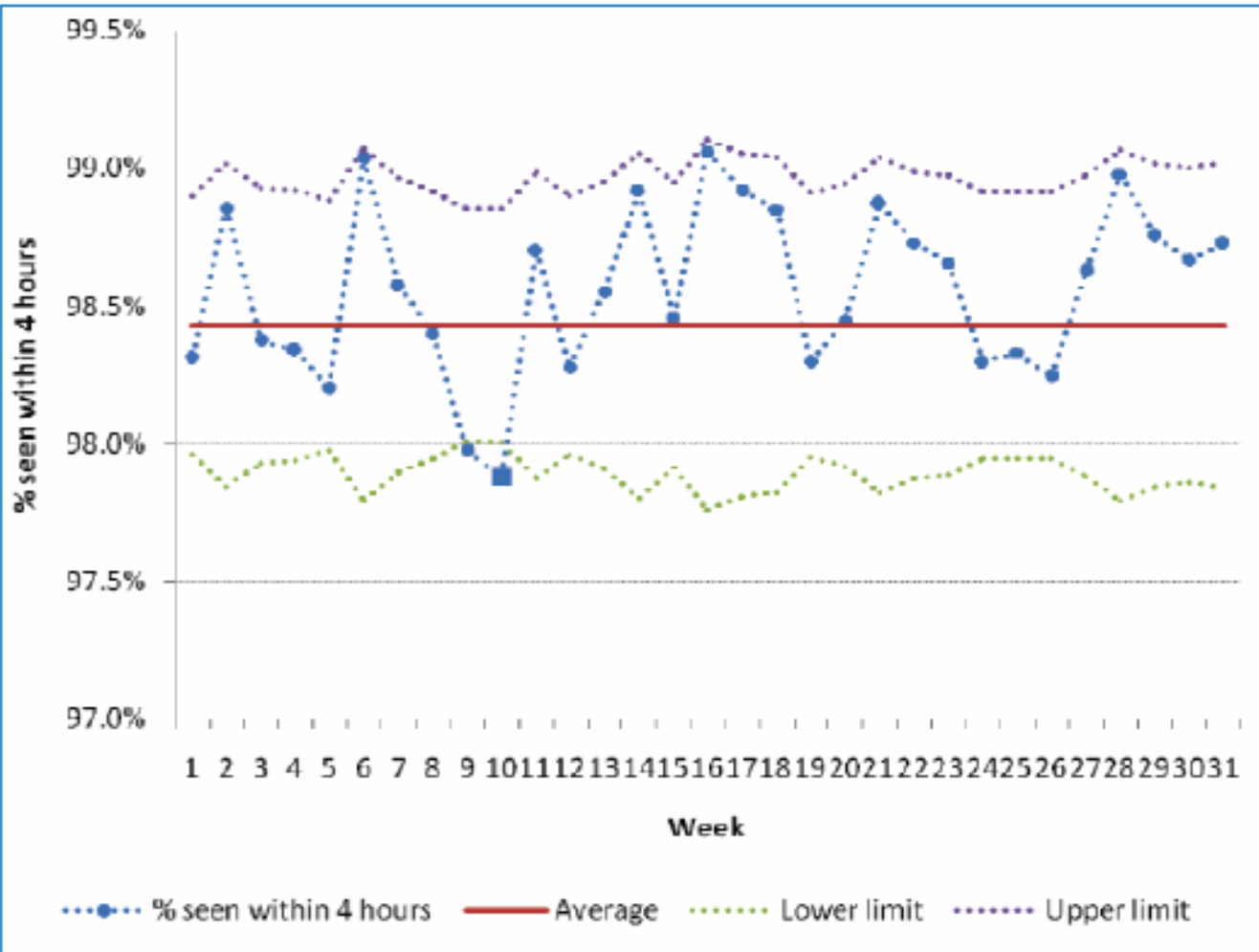
- Indicator #4 (outcome measure)
  - Congenital syphilis rate
  - Strength
    - reportable condition in most states
    - very specific to lack of or inadequate prenatal care
  - Weaknesses
    - reporting may be incomplete
    - syphilis is rare in most states

# Responsiveness to change: understanding variation

- Types of variation
  - Common cause: normal, everyday, inevitable (& usually unimportant) that is intrinsic and natural
  - Special cause: indicative of something special happening that calls for fuller understanding and often action
  - Temporal vs. cross institution or area
- Statistical Process Control (SPC)
  - Valid approach to distinguish between the two
  - Persuasive way to present data to others

## Figure 2: A statistically uniform system (compared with itself over time)

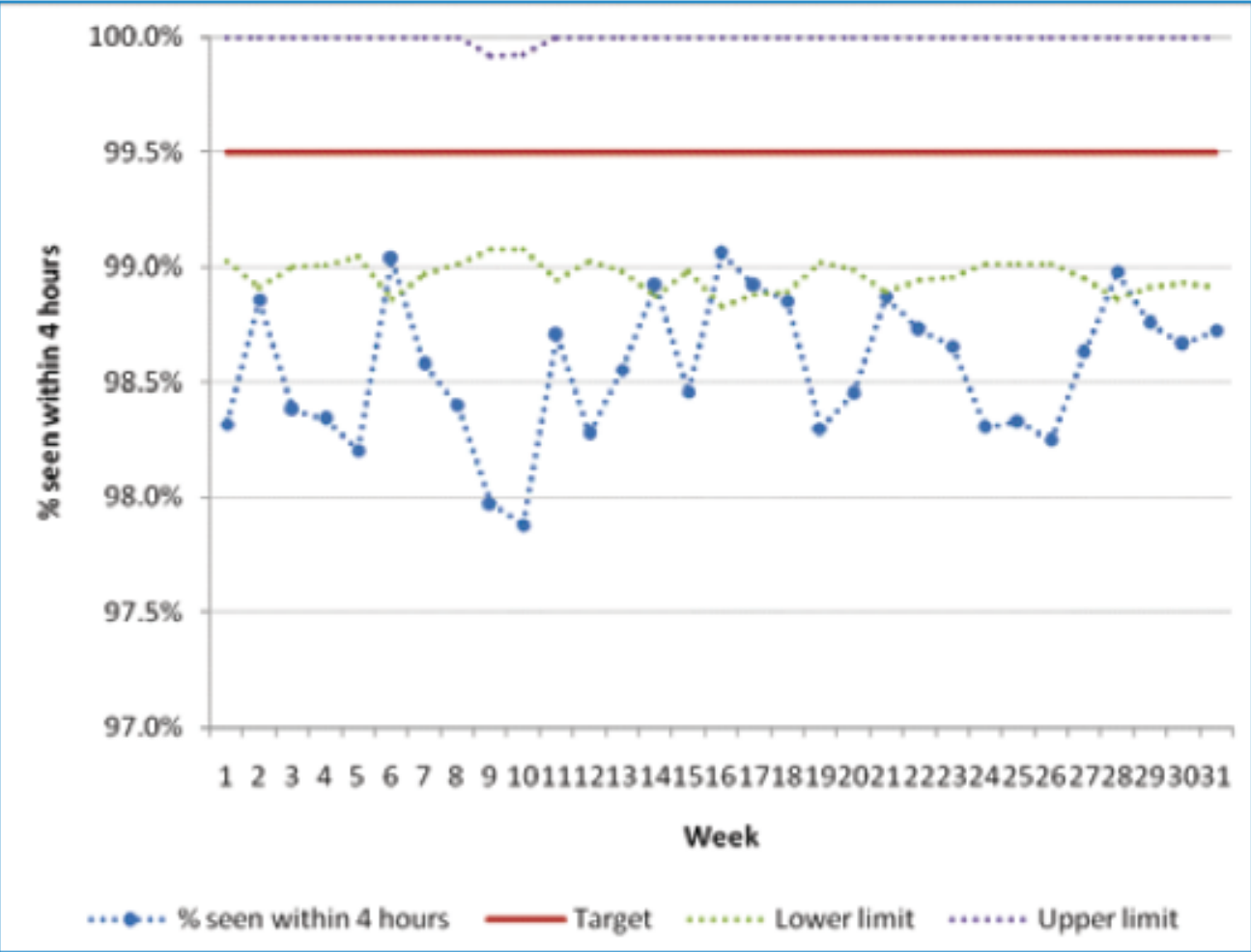
Showing the proportion of A&E attendances seen within four hours. The average proportion is 98.4 per cent - there is one special cause variation denoted by the square marker at week 10.



Source: NHS (UK),  
The Good  
Indicators Guide

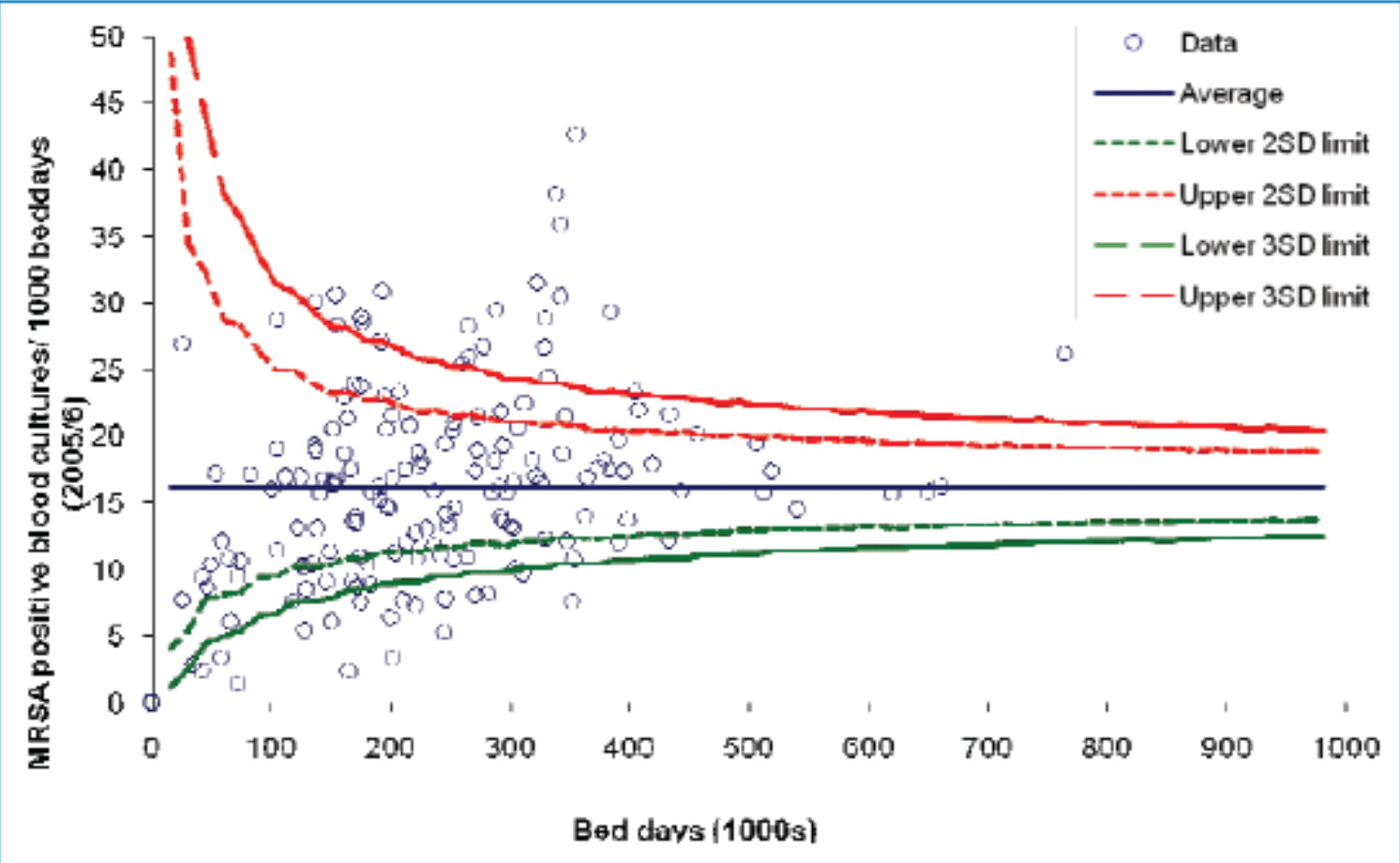
# Figure 3: A statistically uniform system not meeting expectations [compared with itself over time]

Showing the proportion of A&E attendances seen with four hours. However, compared with target expectation (red line), the whole system is performing at the wrong level.



Source: NHS (UK),  
The Good  
Indicators Guide

Figure 4: An non-uniform system comparing NHS Trusts with each other

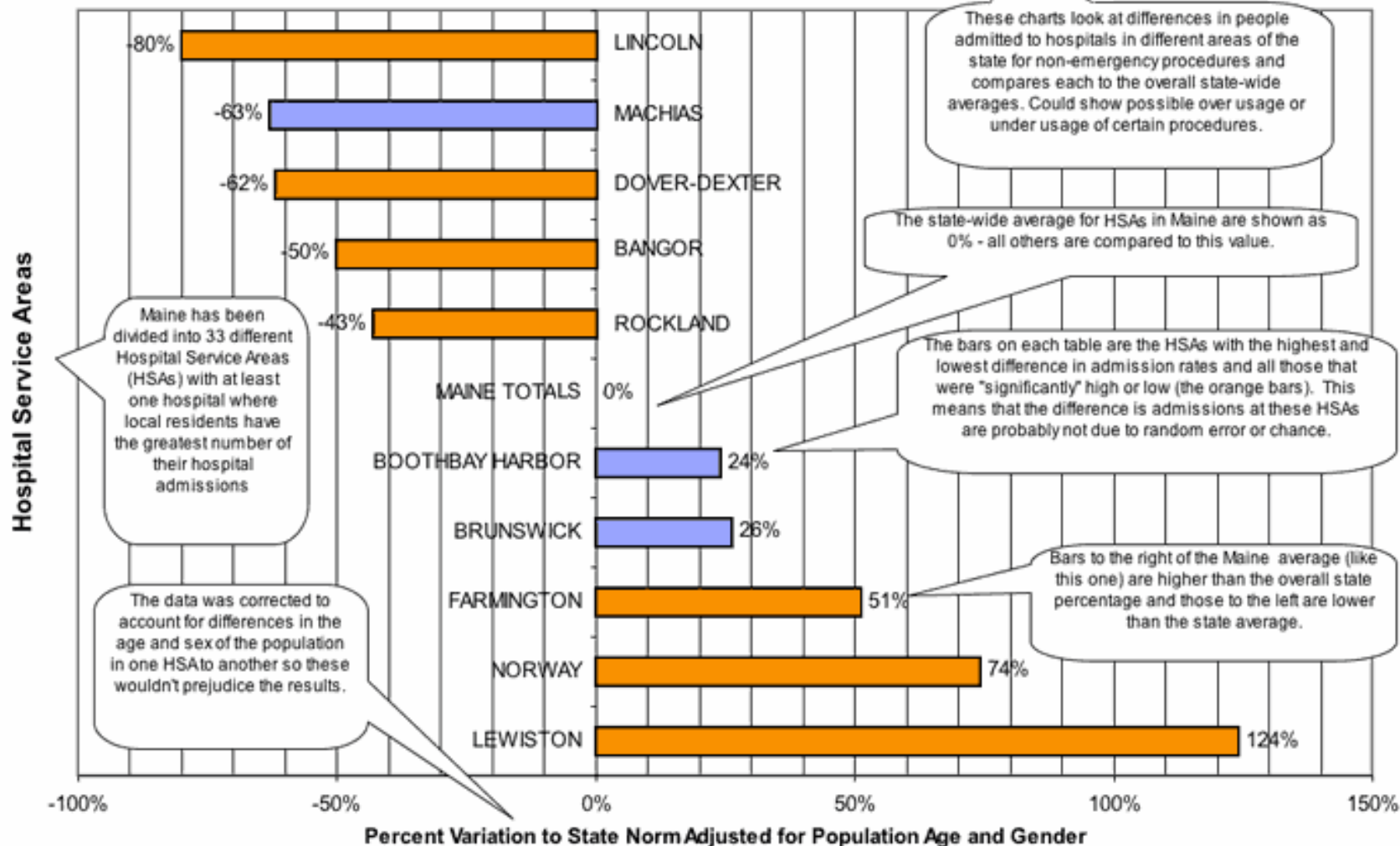


Source: NHS (UK), The Good Indicators Guide

# Maine Quality Forum

## Medical variation chart format

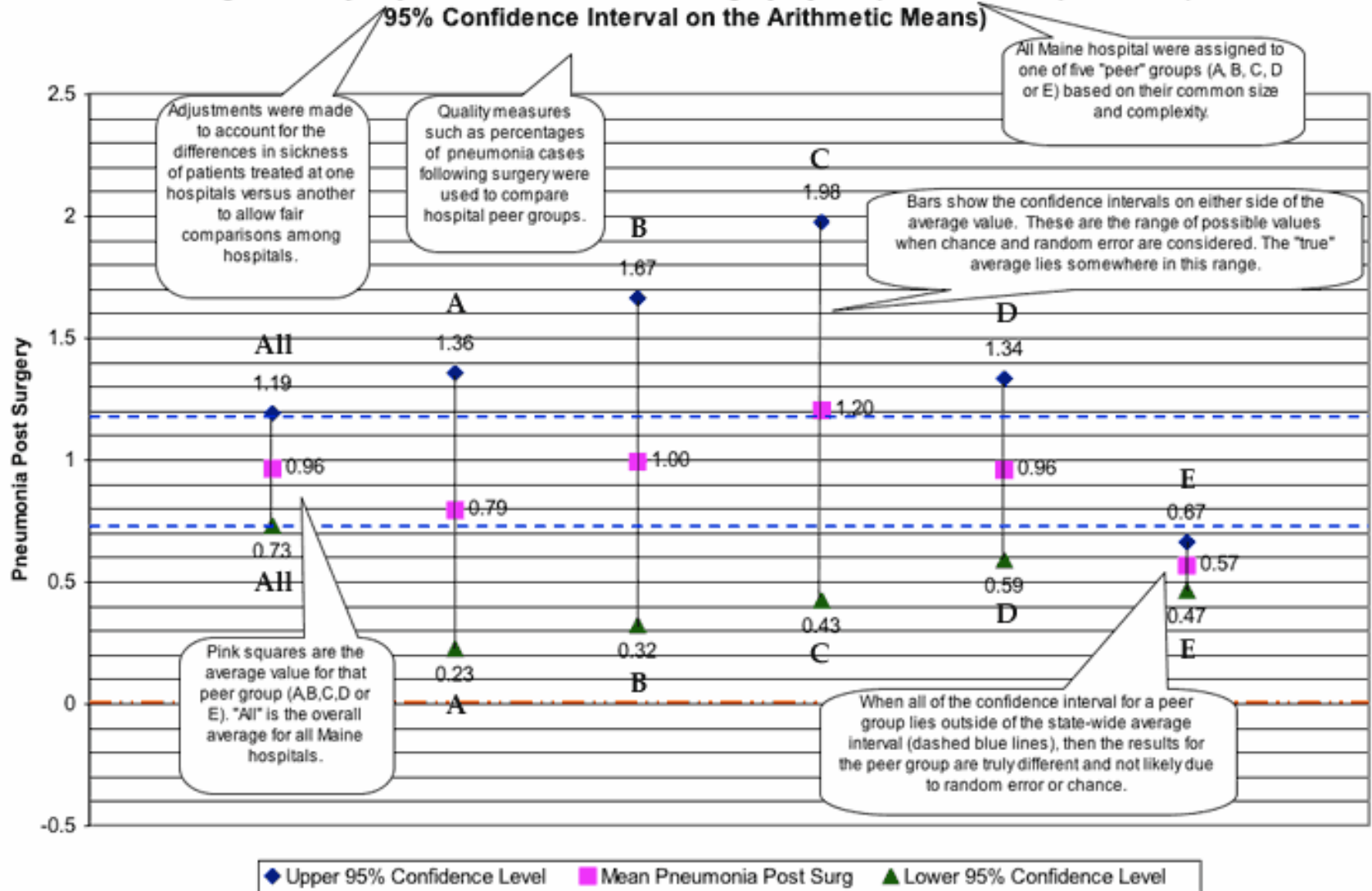
Variation in Admission Rates for Lumbar Fusion Procedures by Hospital Service Area (HSA),  
Maine 1998-2002



# Maine Quality Forum

## Quality analysis chart format

Average Severity Adjusted Pneumonia Post Surgery By Hospital Peer Group for 2001 (+/-



# Indicator sets

- Indicator sets
  - limited yet comprehensive set
  - of coherent and significant indicators
  - that can be monitored over time and
  - disaggregated to relevant social units
- Agreed-on definitions
- Consider entire health field model
  - Engage a variety of stakeholders
  - Responsibility and accountability for performance
- Structure, process, and outcome measures
  - Evidence-based link between performance and health
- Established validity, reliability, and responsiveness to change
- Timely availability of data at a reasonable cost

# Outline

- Principles of community health assessment and performance measurement
- Statistics of rates and proportions
- Balancing validity, reliability, and responsiveness to change
- ***Exercise***
- Privacy and confidentiality

# Exercise

- Choose a DHHS District Health Profile
- Identify indicators that are especially strong and weak with respect to
  - Reliability
  - Validity
  - Responsiveness to change
- Diagnose the problems and suggest improvements

# Outline

- Principles of community health assessment and performance measurement
- Statistics of rates and proportions
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- Exercise
- ***Privacy and confidentiality***

# Confidentiality concerns due to small numbers

- Small numbers present concerns about the confidentiality of personal information
- Confidentiality protection
  - Ethical obligation of health officials
  - Maintain willingness of public and health care providers to participate in data-generating activities in the public interest

# Confidentiality concerns due to small numbers

- Protection of individual medical and administrative records
  - Protected by state and federal regulations (HIPAA)
  - Information available to public health officials only for notifiable diseases and death
  - Public use micro data release protected by human subjects review boards
  - Generally not an issue for CHAs and performance measures

# Confidentiality concerns due to small numbers

- Concerns for CHAs and performance measures
  - Discovering the identity of someone in a public health database
    - Can be harmful if it is a HIV registry, etc.
  - Discovering a person's personal or medical characteristics
    - Data tabulated by cause of death and income -- if identify of one case of lung cancer is known, so is his income
    - If one death in 50-59 year old men, system could disclose cause of death

# Confidentiality concerns due to small numbers

- Specific measures currently in place vary substantially within and across states
  - Tend to follow rules set by data owners and same as for printed publications
  - State to state variation in legal protection of information on death certificates
- Some data are available in more detail to officials
  - Example: Minnesota student survey data
    - County data for available to the public
    - School-specific results available to school officials

# Addressing confidentiality concerns due to small numbers

- Solutions
  - Suppress results based on less than  $x$  observations: “Rule of 5” or “Rule of 3”
    - Rule typically varies by data set
    - Suppress complementary categories
      - 10 AIDS deaths, 9 White → 1 Black
    - Suppressing every row and column with a cell  $< x$  quickly leads to mostly blank tables
    - Can be defeated by recombination
      - Tabulate characteristics of people in Boston and Gosnold
      - Retabulate Boston alone, then subtract

# Addressing confidentiality concerns due to small numbers

- Numerator rule
  - Combine “Other” with White or Black
  - Rule of 3 would prohibit publishing all but margins
  - Rule of 5 would not allow sex to be published

AIDS Deaths in County X				
	White	Black	Other	Total
<i>Male</i>	5/2000	4/200	1/2	10/2202
<i>Female</i>	2/2100	1/190	0/1	3/2291
Total	7/4100	5/390	1/3	13/4493

# Addressing confidentiality concerns due to small numbers

- Denominator rule
  - Suppress results for populations less than  $n$ 
    - E.g.  $n = 100,000$
  - Based on assumption that there are a limited number of people with any given set of characteristics
  - Would prohibit publication of the following

Total deaths in a county of 90,000 population		
	White	Black
Male	350	150
Female	300	100

# Addressing confidentiality concerns due to small numbers

- Numerator and event denominator rule
  - Suppress if a cell number subtracted from total with same characteristics  $< x$  (typically 10)

A: AIDS deaths, Black females aged 25-44	B: Total deaths, Black females aged 25-44	Release under numerator rule: $A < 6$	Release under Missouri rule: $B - A < 10$
1	100	No	Yes
6	100	Yes	Yes
1	7	No	No
6	7	Yes	No

# Addressing confidentiality concerns due to small numbers

- Numerator and event denominator rule
  - Suppress if a cell number subtracted from total with same characteristics  $< x$  (typically 10)

A: Population	B: AIDS deaths, Black females aged 25-44	C: Total deaths, Black females aged 25-44	Release under denominator rule: $A < 100,000$	Release under Missouri rule: $C - B < 10$
95,000	1	15	No	Yes
95,000	1	2	No	No
105,000	1	15	Yes	Yes
105,000	1	2	Yes	No

# Addressing confidentiality concerns due to small numbers

- Solutions
  - Restrict use to “trusted users” on a “need to know” basis
  - Top and bottom code/merge categories
  - Controlled statistical rounding and perturbation
  - Statistical modeling/smoothing
    - Data are replaced with a less variable estimate that doesn’t represent any one person’s data

# Small numbers leading to confidentiality concerns

- GIS systems
  - At what point does a dot map disclose individual-level information?
    - How does this depend on the scale of the map?
  - Solution
    - Add noise – randomly shift point
    - Does this create a false individual record?
  - Geographical smoothing as disclosure avoidance
  - Needs more thought and analysis

# Addressing confidentiality concerns due to small numbers

- Conclusions/recommendations
  - Data suppression rules
    - Not based in principle or theory
    - Tend to reduce utility of available information
  - Consider statistical modeling/smoothing
  - Federal and state public health agencies should reconsider goals and methods of confidentiality protection, guided by
    - Ethical and public health principles
    - Statistical theory

# Big Ideas

- Indicator sets must
  - Address the appropriate range of community health issues and opportunities
  - Measure “well”: balance validity, reliability, and responsiveness to change
- “Small numbers” problem →
  - lack of statistical reliability
  - confidentiality concerns
  - unique and common solutions

# References

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# Data resources

- Maine
- DHHS District Health Profiles  
[www.maine.gov/dhhs/boh/maine\\_dhhs\\_district\\_health\\_profiles.htm](http://www.maine.gov/dhhs/boh/maine_dhhs_district_health_profiles.htm)
- Maine CDC [www.maine.gov/dhhs/boh/data\\_resources.htm](http://www.maine.gov/dhhs/boh/data_resources.htm)
- Maine Quality Forum [www.mainequalityforum.gov/mqsp01f.html](http://www.mainequalityforum.gov/mqsp01f.html)
  
- Centers for Disease Control and Prevention
- National Center for Health Statistics [www.cdc.gov/nchs/](http://www.cdc.gov/nchs/)
- CDC Wonder [wonder.cdc.gov/](http://wonder.cdc.gov/)
- Behavioral Risk Factor Surveillance System [www.cdc.gov/brfss/](http://www.cdc.gov/brfss/)
  
- Other federal sources
- Agency for Healthcare Research and Policy [www.ahrq.gov/data/](http://www.ahrq.gov/data/)
- Health Resources and Services Administration [datawarehouse.hrsa.gov/](http://datawarehouse.hrsa.gov/)
- Centers for Medicare & Medicaid Services [www.hospitalcompare.hhs.gov](http://www.hospitalcompare.hhs.gov)
- National Cancer Institute [www.cancer.gov/statistics/](http://www.cancer.gov/statistics/)
- U.S. Census Bureau, American FactFinder
- [factfinder.census.gov/home/saff/main.html?%20Lang=en](http://factfinder.census.gov/home/saff/main.html?%20Lang=en)
  
- Private foundations
- Annie E. Casey Foundation, Kids Count <http://www.aecf.org/>
- The Henry J. Kaiser Family Foundation, StateHealthFacts.org  
[www.statehealthfacts.org/](http://www.statehealthfacts.org/)